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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 6-K**

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**REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO RULE 13a-16 or 15d-16  
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

For the month of October, 2021

Commission File Number: 001-14946

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**CEMEX, S.A.B. de C.V.**

(Translation of Registrant's name into English)

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Avenida Ricardo Margáin Zozaya #325, Colonia Valle del Campestre,  
San Pedro Garza García, Nuevo León 66265, México  
(Address of principal executive offices)

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Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F       Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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## Contents

1. Presentation that includes information of CEMEX, S.A.B. de C.V. (NYSE:CMX) (“CEMEX”) discussed by Fernando A. González Olivieri, CEMEX’s Chief Executive Officer, on October 7, 2021, during the second part of CEMEX’s 2021 CEMEX Day.
2. Presentation that includes information of CEMEX discussed by Sergio Menéndez Medina, President of CEMEX Europe, Middle East, Africa & Asia, on October 7, 2021, during the second part of CEMEX’s 2021 CEMEX Day.
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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, CEMEX, S.A.B. de C.V. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CEMEX, S.A.B. de C.V.

(Registrant)

Date: October 7, 2021

By: /s/ Rafael Garza Lozano

Name: Rafael Garza Lozano

Title: Chief Comptroller

## EXHIBIT INDEX

<u>EXHIBIT NO.</u>	<u>DESCRIPTION</u>
1.	Presentation that includes information of CEMEX, S.A.B. de C.V. (NYSE: CX) (“CEMEX”) discussed by Fernando A. González Olivieri, CEMEX’s Chief Executive Officer, on October 7, 2021, during the second part of CEMEX’s 2021 CEMEX Day.
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# CEMEX DAY 2021

Fernando A. González  
CEO

**FUTURE  
IN  
ACTION**  
COMMITTED TO NET-ZERO CO<sub>2</sub>

This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements within the meaning of the U.S. federal securities laws. In some cases, these statements can be identified by the use of forward-looking words such as "may," "assume," "might," "should," "could," "continue," "would," "can," "consider," "anticipate," "estimate," "expect," "envision," "plan," "believe," "foresee," "predict," "potential," "target," "strategy," "intend," "aimed" or other similar words. These forward-looking statements reflect, as of the date such forward-looking statements are made, or unless otherwise indicated, our current expectations and projections about future events based on our knowledge of present facts and circumstances and assumptions about future events. 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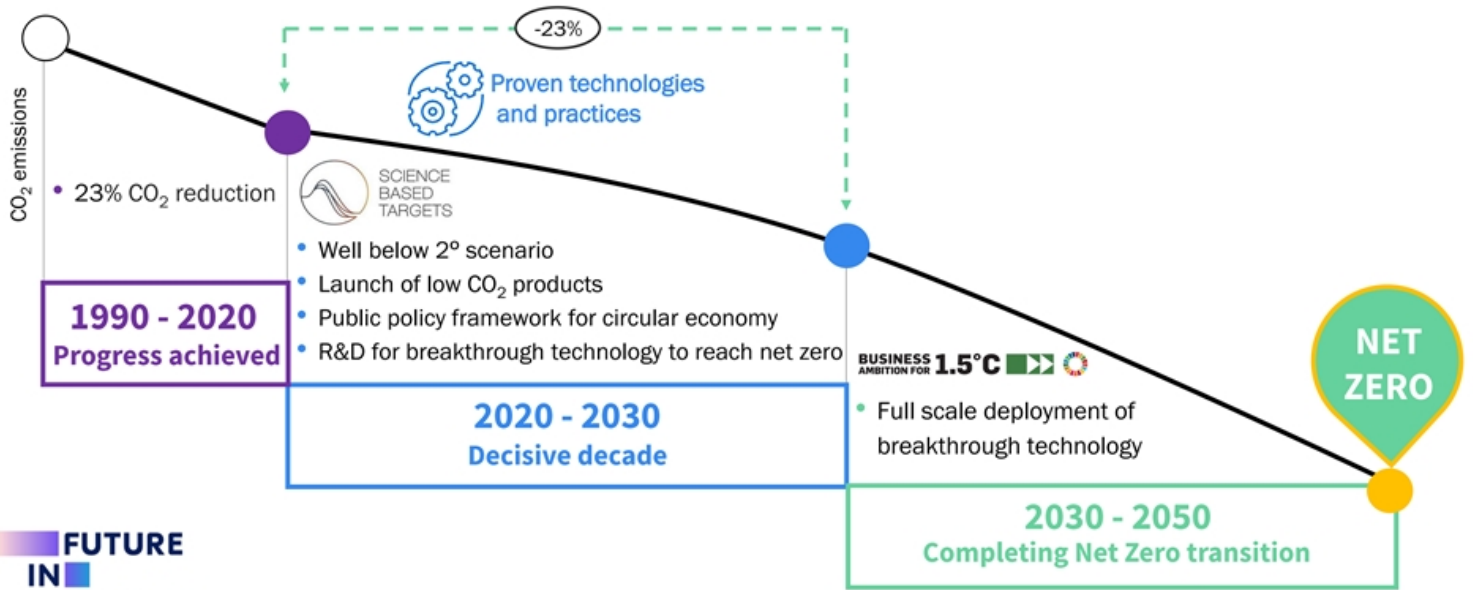
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# Material progress towards our Operation Resilience goals

Operation Resilience pillars	Targets	2Q Progress
EBITDA growth through margin enhancement	≥20% margin	20.7% in 1H21
Achieve investment grade capital structure	Investment grade rating	2.85x leverage
Optimize our portfolio for growth	Accelerate bolt-on/margin enhancement projects	\$710 M in approved projects under deployment
Advance sustainability agenda - net CO <sub>2</sub> emissions	In cement: <475 kgs by 2030, or >40% reduction vs. 1990 In concrete: Net zero by 2050	604 kgs for cement, 1.3% decline QoQ

# Leading the industry towards Net Zero



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IN  
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**RACE TO ZERO**

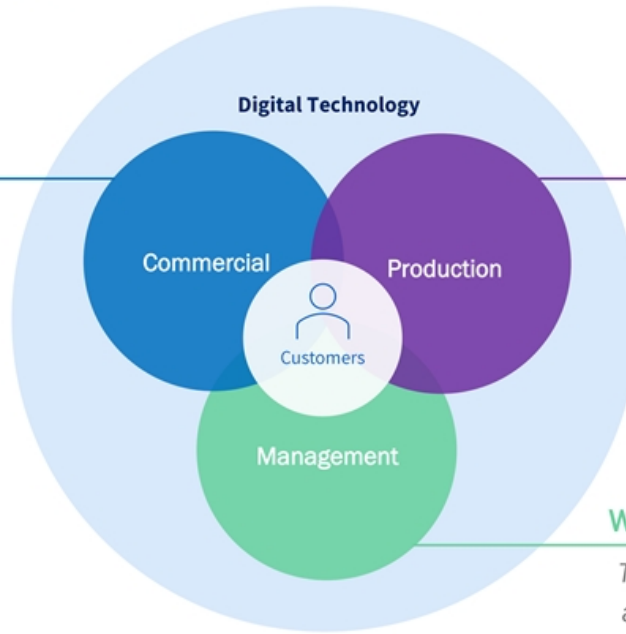


# Digital technology is fully integrated into our business strategy



## Commercial

*The way we sell*



## CX 4.0 Operations

*The way we produce*



## Working Smarter

*The way we work  
and manage the  
company*



# CEMEX DAY 2021

Fernando A. González  
CEO

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Pelješac Bridge, Croatia

# CEMEX DAY 2021

Sergio Menéndez  
President CEMEX EMEA



Building a better future

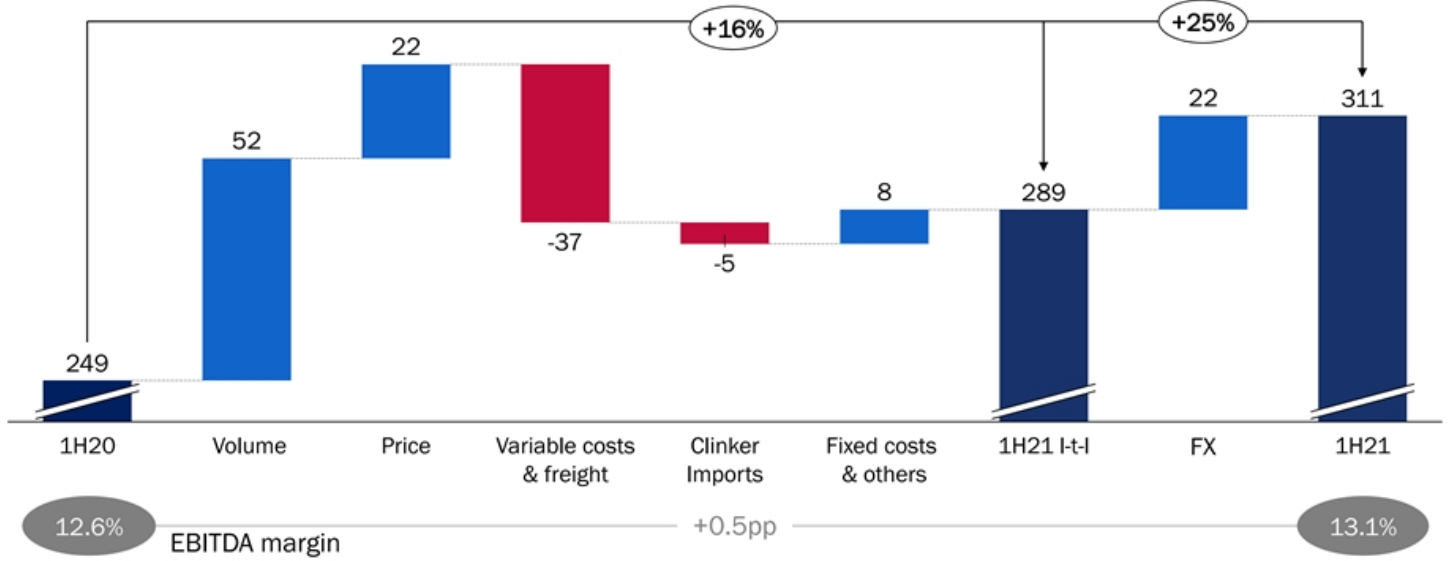
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# Strong growth in EMEA despite inflationary pressures

EBITDA Variation

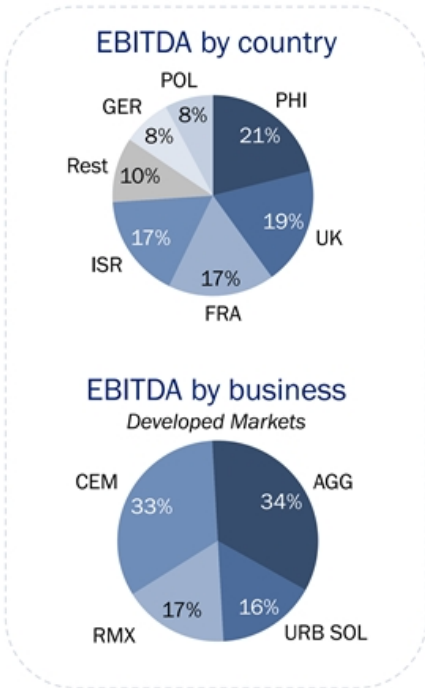


**11 countries in EMEA; ~80% of EBITDA in Developed Markets**

Millions of USD

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# Growth engine with a diversified portfolio



Note: Information in pie charts as of 1H21



## Europe

- Completed "One Europe" reorganization
- \$1 B divested; +150 bps margin improvement
- Positive demand fundamentals
- High utilization rates
- \$500 M reinvested in bolt-on and margin improvement

## Israel



- Strong demand, attractive growth opportunities

## Egypt



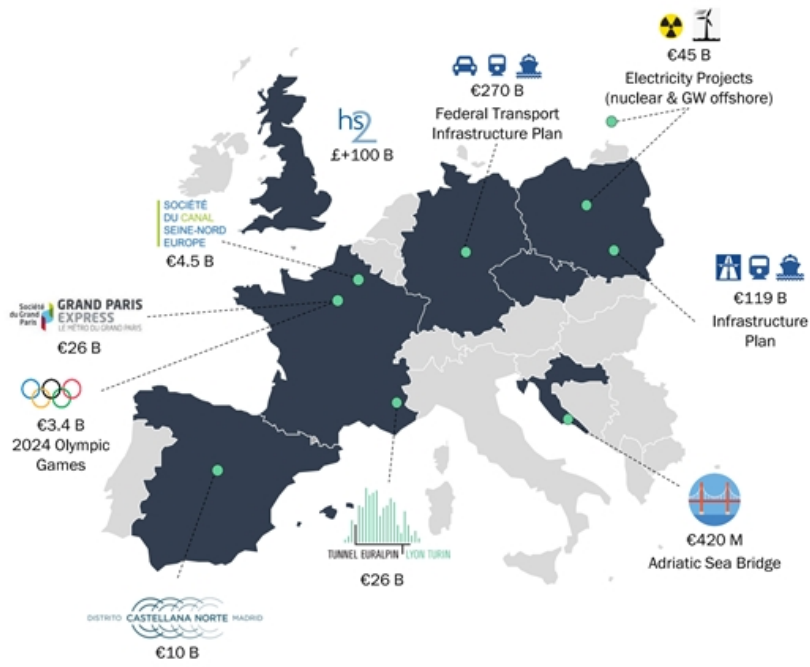
- Recent restrictions in capacity utilization supporting gradual industry recovery

## Philippines



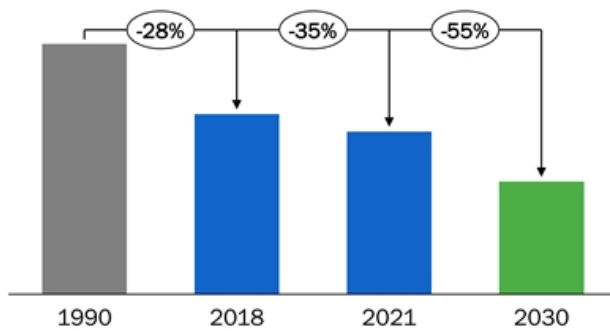
- Sold-out market, strong public infrastructure program

# Europe - Strong infrastructure pipeline



- €1.4 T in infrastructure projects by 2030
- €750 B in building and public spaces renovations by 2030 as part of EU Renovation Wave
- Several announced climate resilience projects

CEMEX Europe  
Net CO<sub>2</sub> emissions evolution



- 35% reduction, ~10 years ahead of original target
- 3x the speed of reduction in last 3 years
- First to match EU 55% CO<sub>2</sub> reduction target by 2030

## Delivering on Climate Action commitments

- 1<sup>st</sup> to introduce hydrogen injection in all plants
- Record alternative fuels usage +70%
- Fuel becomes an income stream in 4 plants
- 1<sup>st</sup> to introduce a carbon neutral concrete
- ~60% of cement sales are low carbon, blended products
- Surplus CO<sub>2</sub> allowances built through 2026
- +50 ongoing climate/innovation projects
- Rudersdorf plant: Carbon neutral by 2030



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Sergio Menéndez  
President CEMEX EMEA





Building a better future

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Jaime Muguiro  
President CEMEX USA



Circa Resort & Casino, United States  
Photo: Ryan Gobuty

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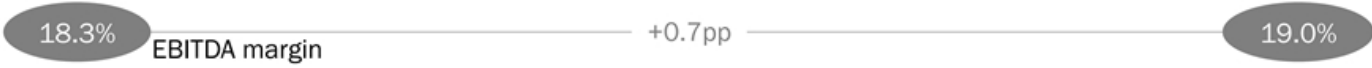
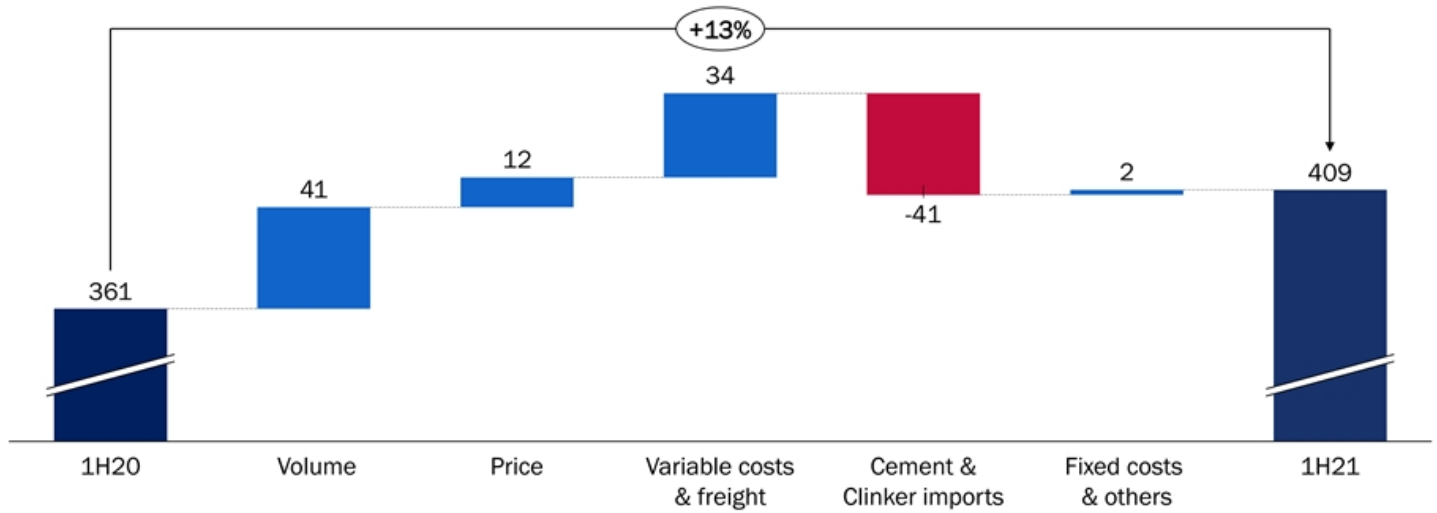
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# Strong growth with increasing inflationary pressures

EBITDA Variation



Millions of USD

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# US midcycle still with room to grow

### Residential




- Expecting growth rate to moderate with more difficult comps
- Strong pent-up demand and low inventories
- Additional job growth and improving consumer confidence

### Industrial & Commercial



- Expecting growth to resume after several years of weak demand
- Investment in e-commerce and supply chain facilities
- Manufacturing supported by economic reopening, strong capex investment, and shifting supply chains
- Resumption of pandemic delayed tourism projects

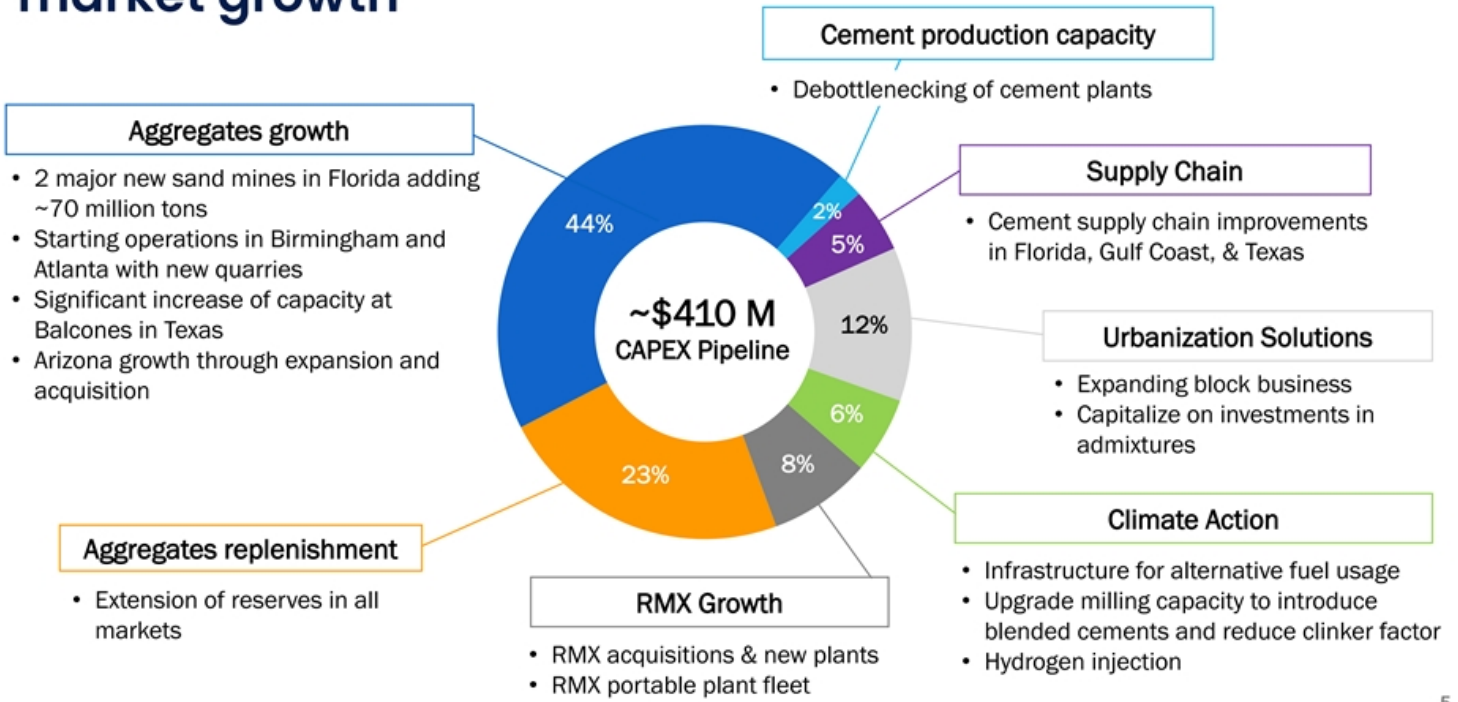
### Infrastructure



- Healthy finances in our main states due to fiscal stimulus
- All key states with higher DOT budget for fiscal year 2022
- Optimistic about a new 5-year infrastructure bill



# Robust investment pipeline complementing market growth



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Building a better future

# CEMEX DAY 2021

Jaime Muguiro  
President CEMEX USA



Circa Resort & Casino, United States  
Photo: Ryan Gobuty

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Building a better future

Luis Hernández  
EVP of Digital and Organizational Development

## Digital Strategy

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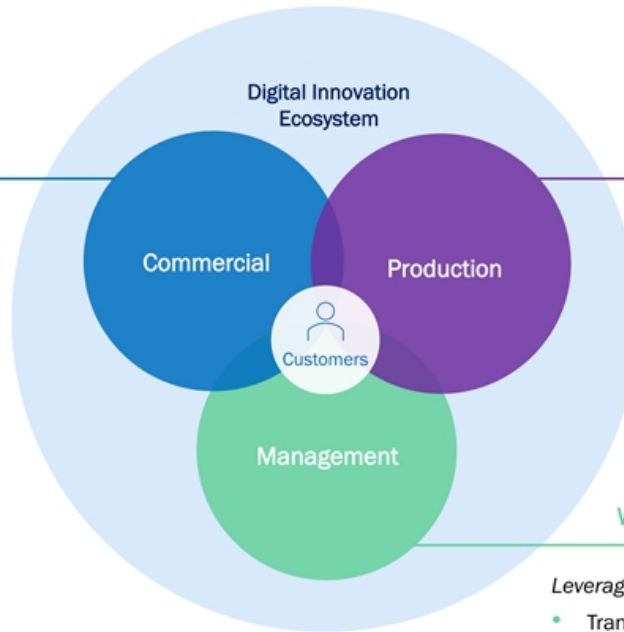
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## Commercial

CEMEX Go, industry's 1<sup>st</sup> digital global platform

- Introduced in 2017
- Fully digital and cloud-based
- Constantly evolving
- Seamlessly covers the full customer journey



## CX 4.0 Operations



Artificial Intelligence and Augmented Reality

- Enhance operational efficiency
- Improve safety performance
- Minimize CO<sub>2</sub> emissions

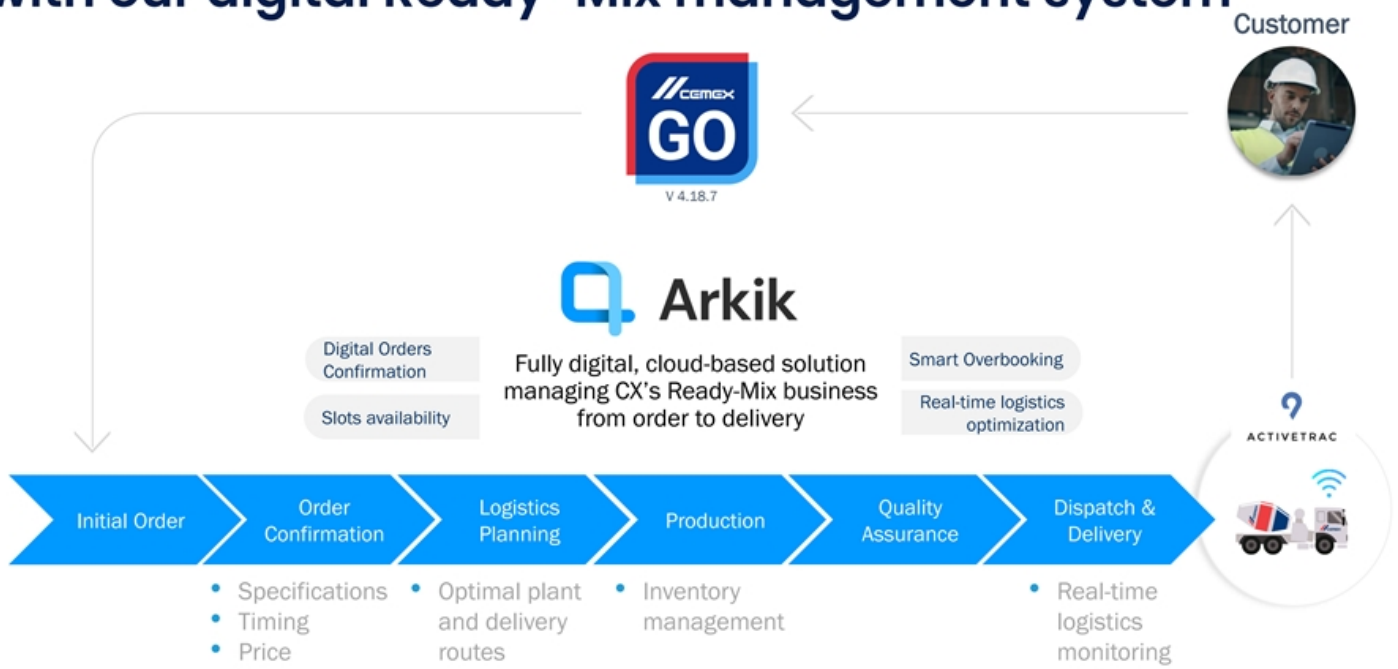
## Working Smarter



Leveraging strategic partnerships

- Transform our global business services
- Scalable digital model that drives efficiencies

# Commercial process seamlessly integrated with our digital Ready-Mix management system



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# Milestones in our digital journey



- First end-to-end global digital solution for all customers & business
- Pioneer in the use of customer data and Artificial Intelligence to predict customer behavior



- Evolve management services leveraging automation and digital technologies
- Leverage our partners' ecosystem
- Enable new ways of working



- Use Data Science to optimize production, energy consumption and CO<sub>2</sub> emissions
- Apply Augmented Reality to leverage global expertise for maintenance cost reduction and remote training

**40,000 recurrent customers**

representing 90% of our volume

**60% of Global Orders** by CEMEX Go

**44 to 70 NPS** from 2018 to 2021

**\$100 M**

Annual expected cost savings

**~10%**

Reduction in operational expenditure

# Capitalizing opportunities through new digital business models

## What are we doing?

Promote open innovation initiatives via CEMEX Ventures and Neoris, focused on Digitalization of the Construction Value Chain



**NEORIS**  
IT subsidiary

**Arkik**

Ready-Mix management system

749  
Plants Globally



ACTIVETRAC

Smart Truck

+3,500  
Trucks Deployed

PARTRUNNER

Building Materials Last Mile Delivery

Available in  
USA & MEX

and more...



## Industry Value Chain Challenges and Opportunities

- Fragmented supply chain
- 14% of global rework in construction is caused by bad data
- \$1.6 trillion potential savings from losses related to waste, delays and logistics<sup>1</sup>

# CEMEX DAY 2021

Luis Hernández  
EVP of Digital and Organizational Development



Building a better future

## Digital Strategy



FUTURE  
IN  
ACTION  
COMMITTED TO NET-ZERO CO<sub>2</sub>

Exhibit 5



Building a better future

# CEMEX DAY 2021

Jesus González  
President CEMEX SCAC

Oxígeno Playground, Costa Rica



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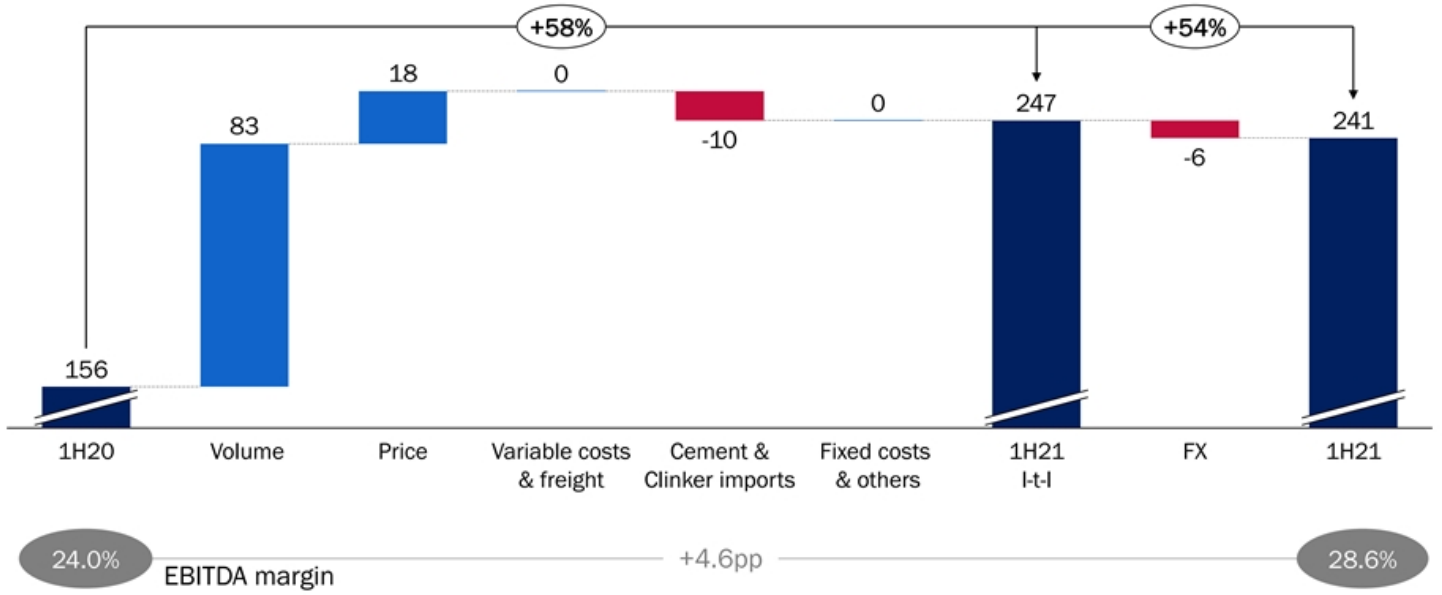
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# YTD EBITDA growth driven by volume and pricing strategy

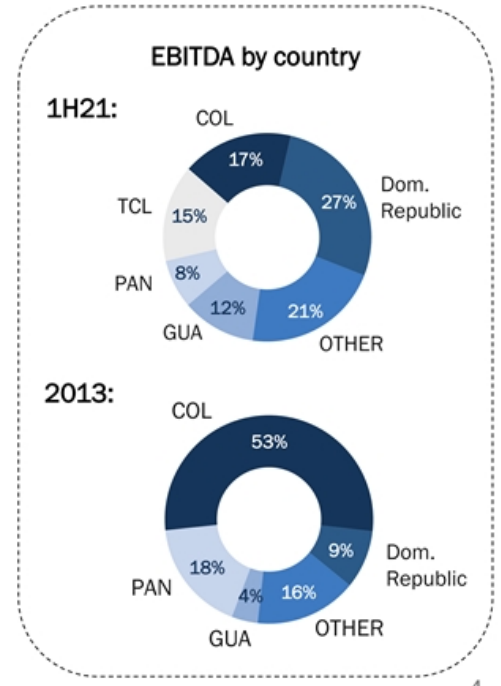
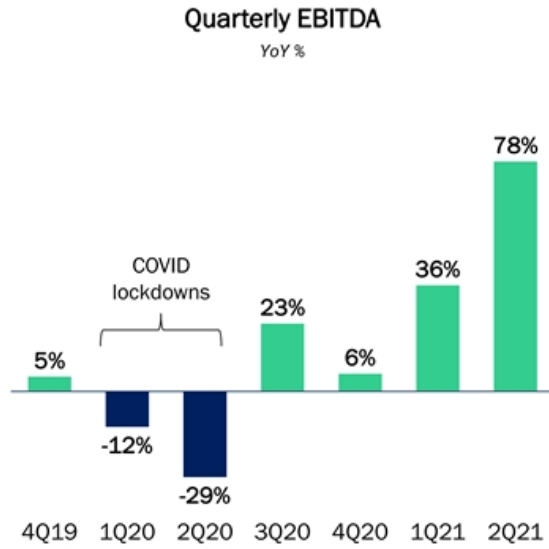
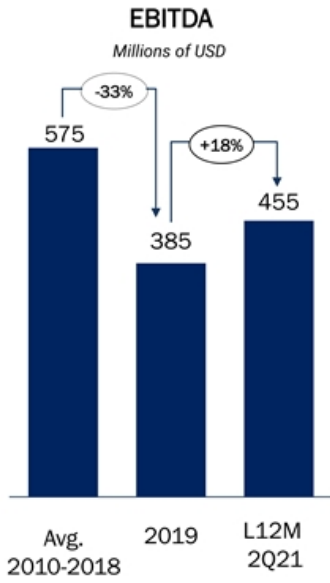
EBITDA Variation



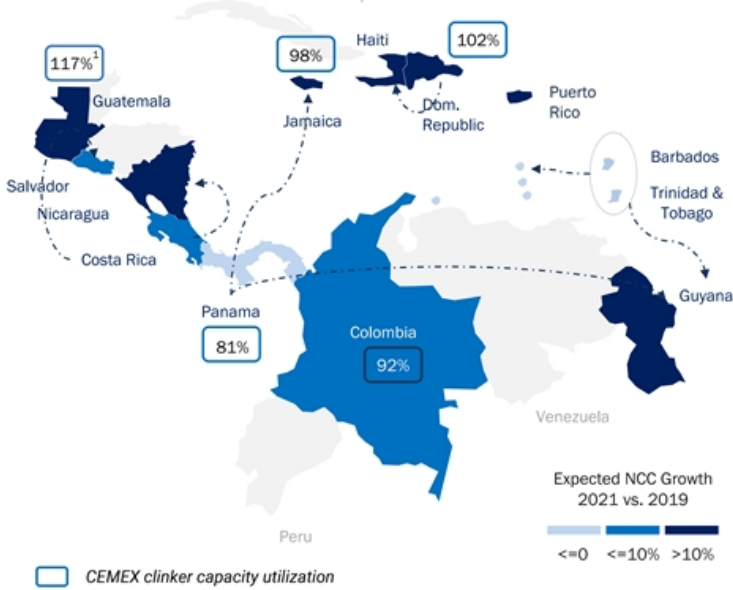
Millions of USD

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# Region is growing again with more geographic diversification



# Our expanding and flexible regional footprint well suited for growth



CEMEX Capacity additions 2021-2023

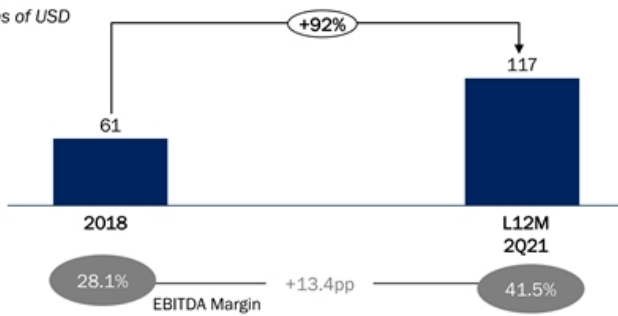
Country	Cement Capacity (M tons)	As % of total industry
Colombia	+1.3	~10%
Dom. Republic	+0.7	~13%
Guatemala	+0.4	~8%
Jamaica	+0.3	~26%
<b>Total</b>	<b>+2.7</b>	

**Trading network is a competitive advantage under current supply chain environment**

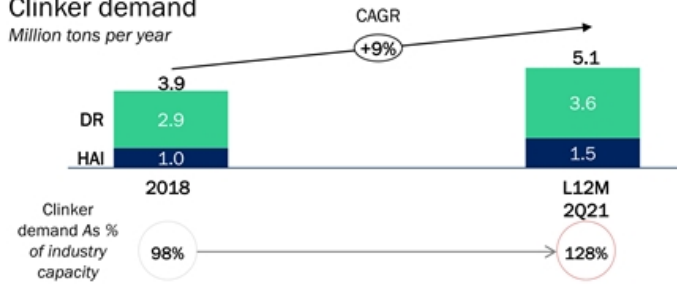
1) Refers to cement capacity utilization

# Introducing Dominican Republic: now largest market in region

EBITDA  
Millions of USD



Clinker demand  
Million tons per year



1) CX Haiti operation assets

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- Remittances growing ~40% YTD Aug supporting self construction
- Strong construction projects pipeline for ~\$7 B for the next 5 years
- Formal housing backed by growth in mortgages (+11% YTD Aug)
- Acceleration in tourism-related projects
- Exports flexibility to serve Caribbean markets
- Assets include: 1 cement plant, 3 ready-mix plants, 1 aggregates quarry, and 2 cement terminals<sup>1</sup>

FUTURE  
IN  
ACTION  
COMMITTED TO NET-ZERO CO<sub>2</sub>

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Jesus González  
President CEMEX SCAC

Oxígeno Playground, Costa Rica

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Exhibit 6  
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Juan Romero  
EVP of Sustainability, Commercial and Operations Development

The Treehouse, United States

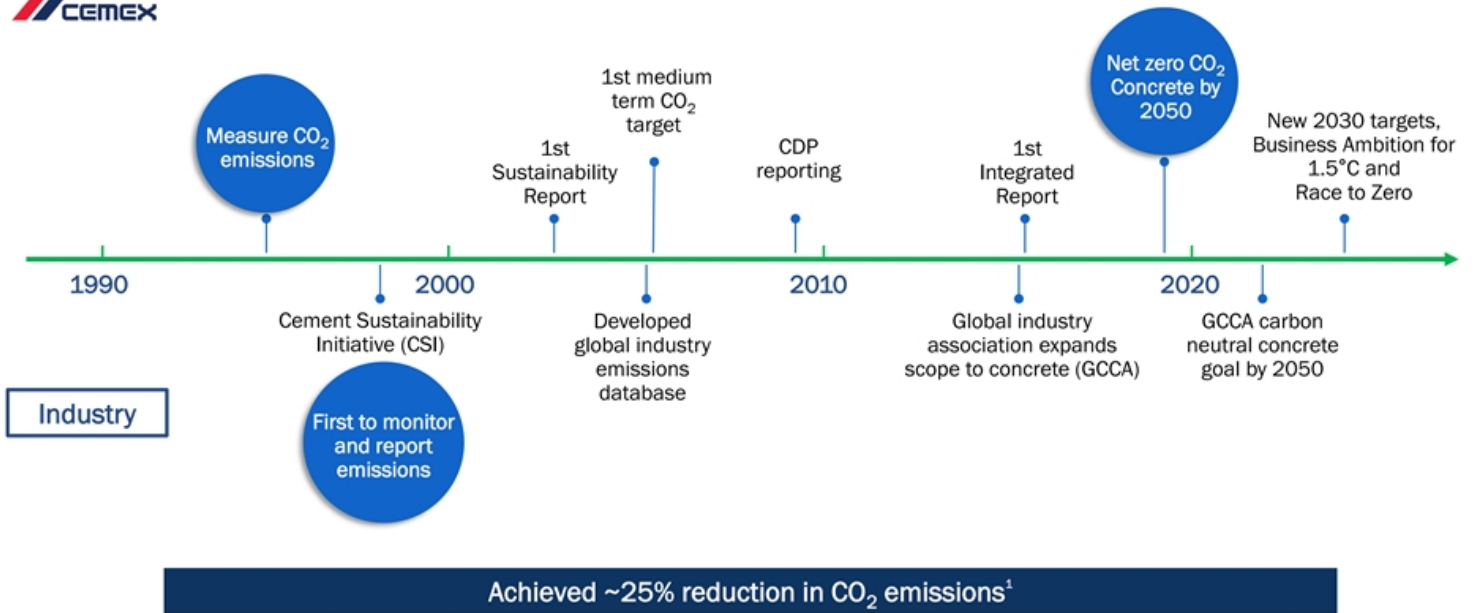


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# 25 years of commitment to Climate Action



1) Per ton of cementitious. Vs. 1990 baseline





Industry leading  
climate action  
targets validated  
by SBTi

1) Refers to scope 1, 2 and 3 emissions  
2) 145' total cementitious of cubic meter in concrete. Vs 1990 baseline. Refers to scope 1 emissions.  
3) Refers to scope 2 emissions

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## Deliver Net Zero CO<sub>2</sub> in concrete<sup>1</sup> by 2050

BUSINESS AMBITION FOR 1.5°C

RACE TO ZERO

### By 2030:

Most aggressive pathway for our industry

<475 kg of CO<sub>2</sub> or >40% reduction in cement<sup>2</sup>

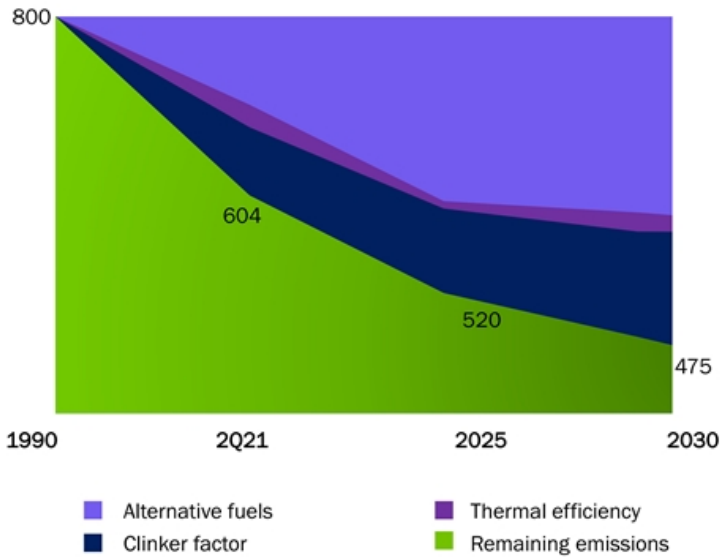
165 kg of CO<sub>2</sub> or 35% reduction in concrete<sup>2</sup>

55% of electricity from clean energy sources<sup>3</sup>



# Our 2030 roadmap – a 40% CO<sub>2</sub> reduction

Net Kg of CO<sub>2</sub> per ton of cementitious



- ✓ Developed a detailed plant by plant roadmap
- ✓ Existing and proven technology that we have been using in Europe
- ✓ Main levers include increasing alternative fuels with high biomass content and reduction of clinker factor
- ✓ Pace of regional decarbonization influenced by local norms and regulations

# A sustainable product and solutions offering



A family of sustainable products that includes the first net-zero CO<sub>2</sub> concrete, low carbon cements and concretes, as well as aggregates and admixtures available worldwide.

## Addressing demands of sustainable buildings, structures and cities beyond CO<sub>2</sub> reduction

- Reducing energy demand
- Increasing capacity to manage heat (insulate, absorb, retain, etc.)
- Developing solutions to manage water
- Enhancing capacity to resist fire, hurricanes or other natural disasters
- Increasing durability and long-lasting characteristics

## Vertua family of products

### Low CO<sub>2</sub> concrete:



### Low CO<sub>2</sub> cement:



### Other products:

*Insularis.*

*evolution.*

*Pervia.*

**VI/LOW™** | zero

# By 2030 we will have achieved...

## Roadmap goals



~60% of our clinker production  
with CO<sub>2</sub> emissions below  
475 kg per ton



~40% of our plants  
with more than 70%  
alternative fuels rate



~35% of our plants with  
clinker factor below 65%



100% Hydrogen injection  
in all cement plants

## Proof points

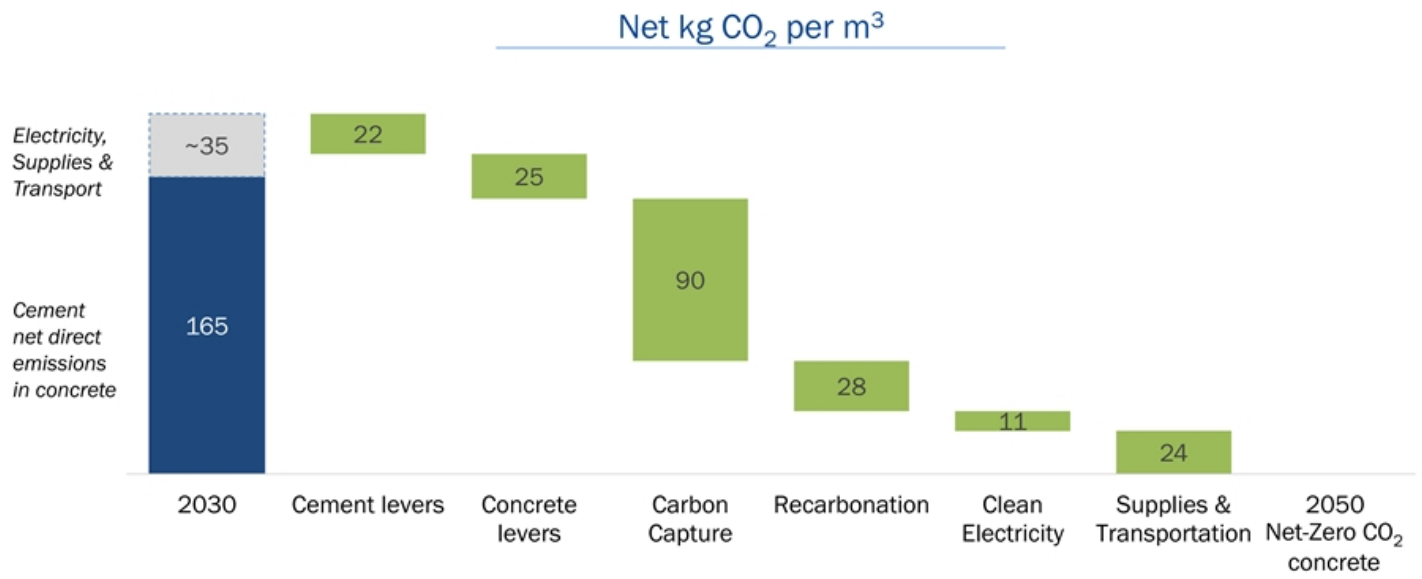
14% of our clinker production  
with net CO<sub>2</sub> emissions below  
475 Kg per ton

9% of our plants with alternative  
fuels rate above 70%

11% of our plants with clinker  
factor below 65%

22% of our plants with hydrogen injection  
100% of our plants in Europe

# 2030 to 2050 Roadmap to Net Zero CO<sub>2</sub> Concrete



# Open innovation approach



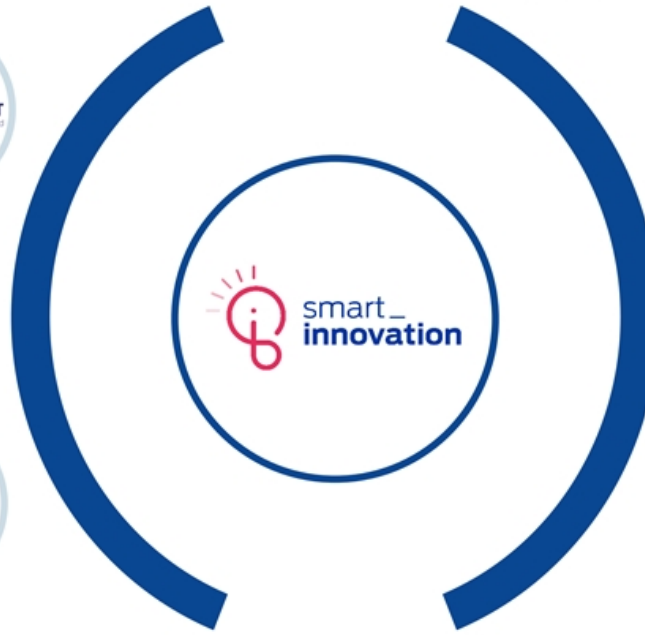
Use of gravity to store energy via concrete blocks



Modular industrial carbon capture



Artificial gravel from recycled plastic waste



CEMEX block technology for Energy Vault

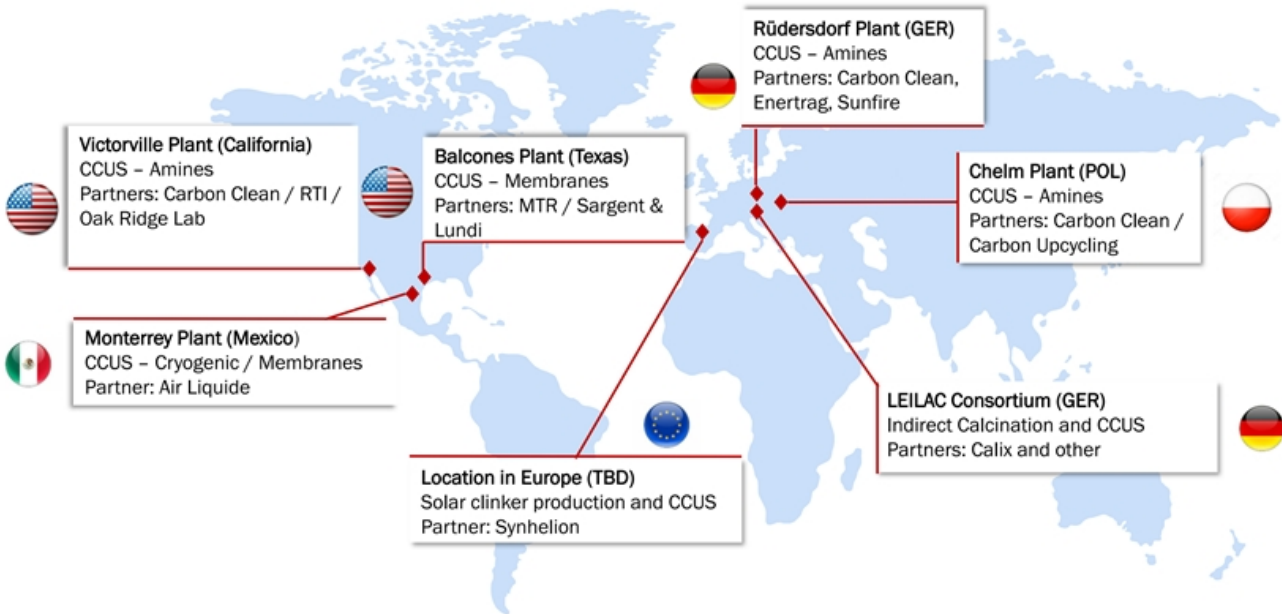


Thermal concrete for energy efficiency



Accelerated and controlled carbonation

# 7 Industrial scale CCUS pilots by 2023-2024



Over 30 R&D projects to mitigate CO<sub>2</sub> emissions in our value chain

FUTURE  
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Juan Romero

EVP of Sustainability, Commercial and Operations Development

The Treehouse, United States





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Ricardo Naya  
President CEMEX Mexico

Centro Mexicano para la Filantropía, Mexico

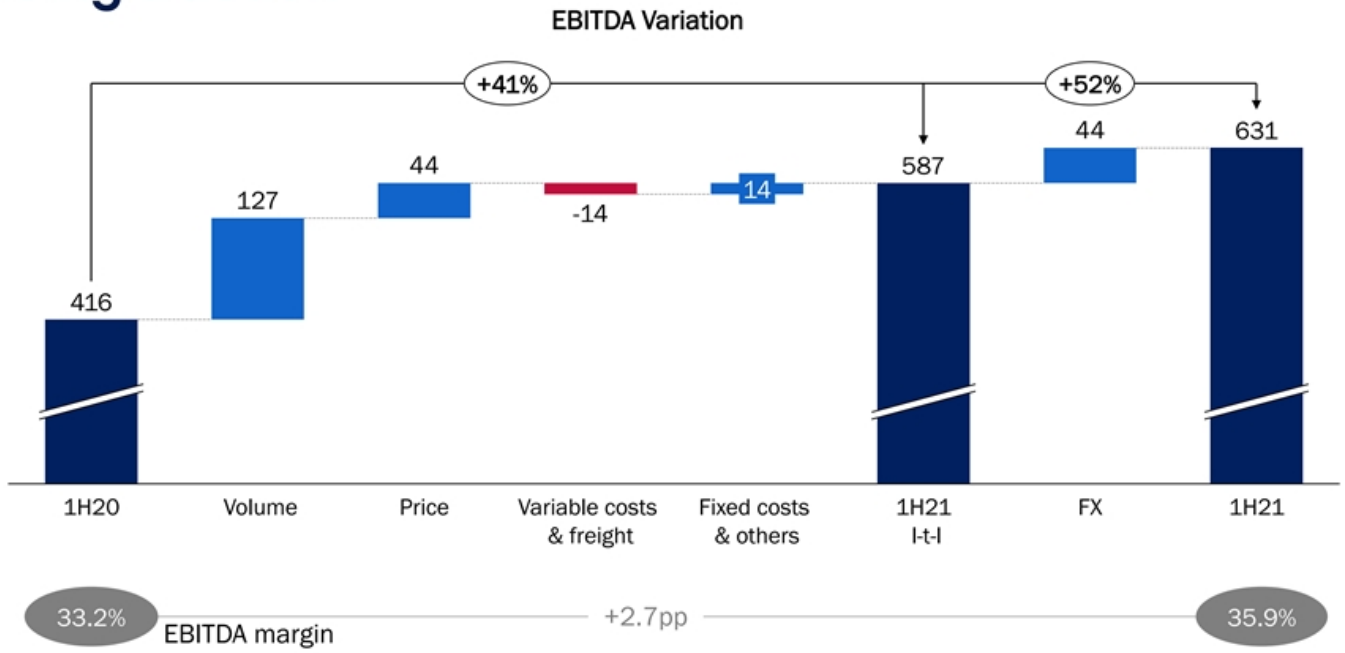
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# Sound results driven by cement demand and pricing traction



Millions of USD

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# Strong sector fundamentals supporting medium-term outlook



# Key drivers moving forward

## Strengthening Business Fundamentals

- **Pricing strategy** to reflect input cost inflation supported by **sustainable organic growth** and **favorable supply-demand balance**
- Increasing benefits from **operating leverage** as a result of **cost containment efforts**



## Urbanization Solutions

- Growing at **double-digit rate**
  - **Admixtures** – enlarged product portfolio
  - **Waste Management** – **Pro Ambiente**
  - **Construrama Supply** – e-commerce platform
  - **Logistic Services** – new lines of business



## Leading Supply Chain

- **Domestic production capacity:** flexible & resilient; new capacity coming in Central Mexico
- **Export production platform** highly competitive and expanding



Growth

## Profitable Sustainability Strategy

- **Ambitious CO<sub>2</sub> mitigation plan** already in full motion
  - **Attractive profitability** from ongoing projects
- Our **sustainability product portfolio (Vertua)** is taking off





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